

# The State of Capital Campaigns 2024-25 Research Findings



### **Your Presenter**

Steven Shattuck - Director of Engagement, Capital Campaign Pro

#### Past Experience:

- Chief Engagement Officer, Bloomerang
- Project Work Group of the Fundraising Effectiveness Project
- Study Fundraising Steering Group at the Hartsook Centre for Sustainable Philanthropy at Plymouth University
- AFP Center for Fundraising Innovation (CFI) committee member
- Institute for Charitable Giving faculty
- Author: Robots Make Bad Fundraisers (2020)
- Contributor: Fundraising Principles and Practice: Second Edition (2017)



### **About Capital Campaign Pro**

- established in 2017
- woman-owned and operated
- unique model focused on capacity-building
- we empower you through coaching, technology, and a robust peer community
- hundreds of successful feasibility studies and campaigns completed
- even more capital campaign pros created!



### **About You**

WHERE ARE YOU IN THE CAMPAIGN SPECTRUM?

### The State of Capital Campaigns 2024

#### WHY CONDUCT THIS RESEARCH?

- No formal research exists on capital campaigns
- Best practices based on anecdotes and case studies
- 2020-2023 was a unique time for fundraising
- Unfounded fears surround capital campaign fundraising

### The State of Capital Campaigns 2024

#### STUDY METHODOLOGY

- Research conducted spring 2024
- Answers collected via SurveyMonkey; sent via email
- Three survey cohorts: pre-campaign, mid-campaign, post-campaign
- Over 500 participant organizations in the US and Canada
- Identities of respondents verified

### Thanks to our partners

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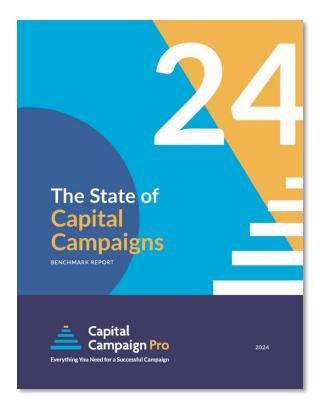












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North American YMCA Development Organization inspires and strengthens the philanthropic culture of the YMCA

capitalcampaignpro.com/how-ymca-capital-campaigns-are-different

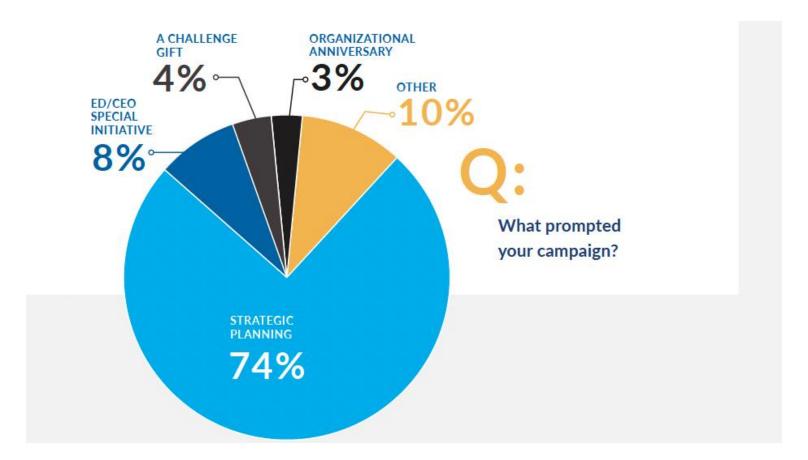
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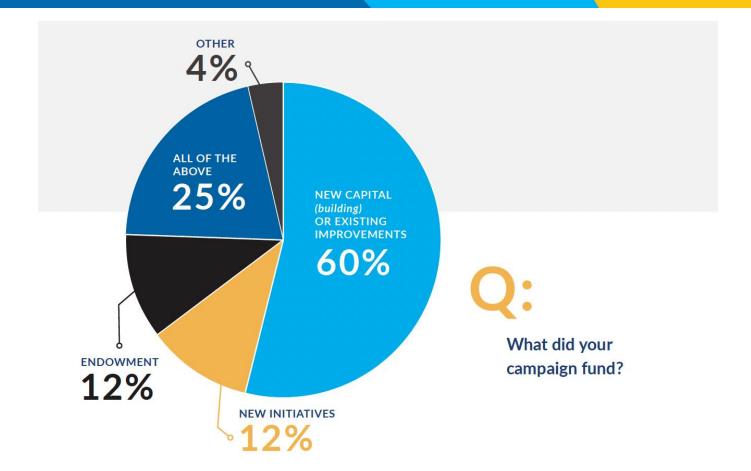
### The State of Capital Campaigns 2024

#### **HEADLINE FINDINGS - ALL COHORTS**

- Capital Campaigns are overwhelmingly successful.
  96% of respondents considered their campaign was a success!
- Small shops (\$1MM or less in annual revenue) have successful campaigns, too
- Annual funds tend stay the same or increase during and after campaigns (campaigns do not cannibalize annual funds)
- Campaigns largely thrived despite fears around economy, recession and inflation

# Research Insights





### Are campaigns typically successful?

**POST-CAMPAIGN COHORT** 

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**POST-CAMPAIGN COHORT** 

What % of your goal did you

raise?

Average: 106%

High: 156%

Low: 75%

Do you consider your campaign a success?

Yes: 96%

No: 4%

Average Raised: \$7.7MM

Orgs Under \$1MM Only: \$3.3MM

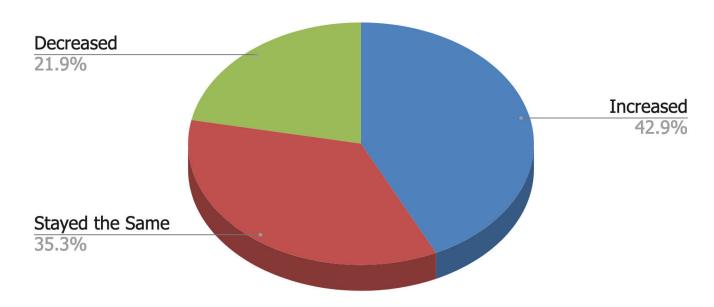
Orgs Above \$1MM Only: \$9.5MM

### **Impact on the Annual Fund**

**IN-CAMPAIGN & POST-CAMPAIGN COHORTS** 

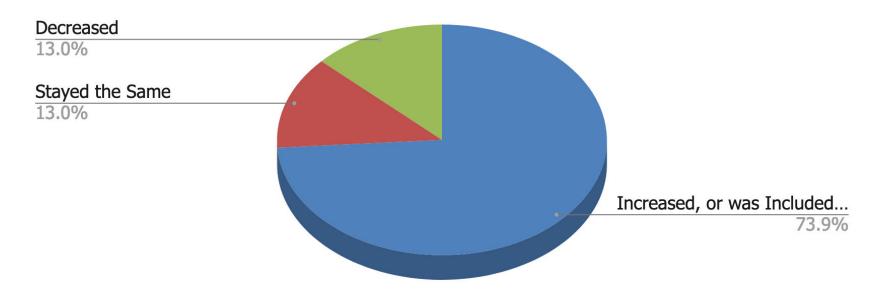
### Impact on the Annual Fund during the campaign

**IN-CAMPAIGN & POST-CAMPAIGN COHORTS** 



### Impact on the Annual Fund after the campaign

**POST-CAMPAIGN COHORT** 



### **Anatomy of a Feasibility Study**

#### MID AND POST-CAMPAIGN COHORTS

#### If you conducted a feasibility study, who conducted the interviews?

- Just org employees and/or Board Members 30%
  - (may have used a consultant for structure/training/planning/analysis)
- Both org employees and a consultant together 36%
- Just a consultant 34%

### Impact of a Feasibility Study

#### MID AND POST-CAMPAIGN COHORTS

#### Orgs that Conducted A Feasibility Study were 2x as likely to report:

- Increased development staff effectiveness
- Developed better fundraising systems
- Strengthened relationships with major donors

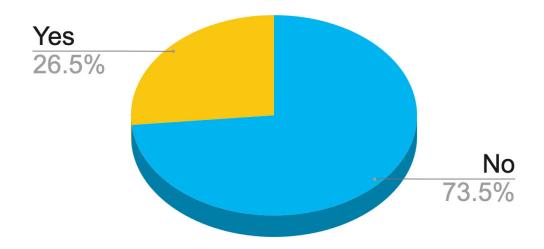
#### If you conducted a feasibility study, did your campaign goal change afterwards?

- Yes, Increased goal 33%
- Yes, Decreased goal 21%
- No 46%



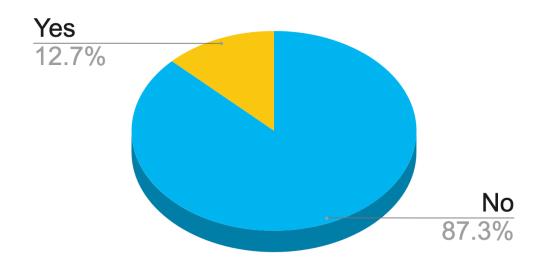
### 2023 Question: Did you pause due to the pandemic?

#### **ALL COHORTS**



### 2023 Question: Did you pause due to economic downturn?

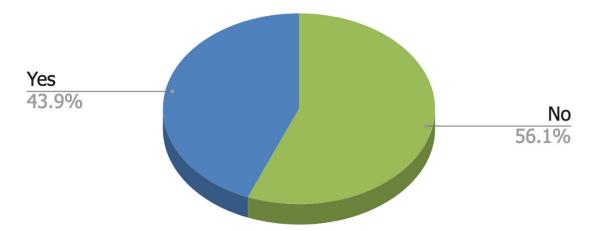
#### **ALL COHORTS**



### **2024 Question: Headwinds**

#### MID AND POST-CAMPAIGN COHORTS

Do you feel that external factors (economic, political, etc.) have negatively impacted your campaign?



# **Campaign Benefits**

### What were the biggest benefits (besides dollars raised)?

#### IN-CAMPAIGN & POST-CAMPAIGN COHORTS

- 73% Strengthened relationships with major donors
- 54% Became more effective at soliciting large gifts
- 46% Developed better fundraising systems
- 41% Board became more engaged in fundraising
- 37% Increased development staff effectiveness

### Capital campaigns for small shops

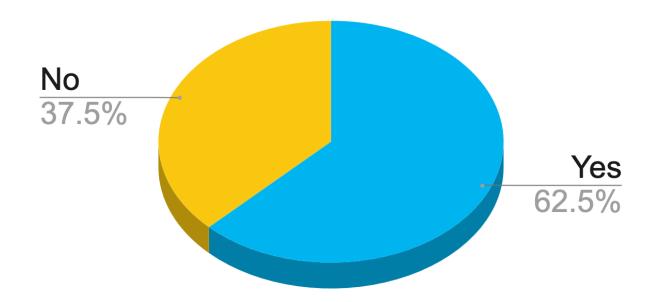
COMPARED TO OTHER REVENUE GROUPS, SMALL SHOPS...

- More likely that this was their first campaign
- Campaign goals were smaller and raised around \$3.3MM, vs. \$9.5MM average
- Higher levels of major donor relationship building and fundraising system improvement
- Tended to have a more active ED and a more active board

# **Boards & Campaigns**

### Have 100% of your board members made campaign gifts?

POST-CAMPAIGN COHORT ONLY



### Average % of campaign goal raised from board members

POST-CAMPAIGN COHORT ONLY

### Average % of campaign goal raised from board members: 14.6%

- Median: 10.5% (midpoint of all responses)
- Mode: 10% (most common response)

### **Board Member Activity**

POST-CAMPAIGN COHORT ONLY

### How active is your board chair...

#### ...in non-campaign periods

- Not at all 22%
- A little 37%
- A moderate amount 28%
- A great deal 13%

### ...during the campaign?

- Not at all 14%
- A little 34%
- A moderate amount 28%
- A great deal 25%



capitalcampaignpro.com/board-members-guide



### The State of Capital Campaigns 2024

#### **FINAL THOUGHTS**

- Campaigns are typically successful
- The annual fund is typically not cannibalized during a campaign
- Conducting a feasibility study is worth it
- You don't need a big money board to have a successful campaign
- Campaigns spur higher activity among EDs and Board

### The State of Capital Campaigns 2024

#### DOWNLOAD THE FULL REPORT NEXT MONTH TO LEARN...

- How organizations do (or don't) staff up for a campaign
- How often organizations use consultants
- ED activity before and during a campaign
- Rate of comprehensive campaigns, use of pledges, and top 20 gift %s
- Average length between campaigns
- Role of the volunteer campaign chair
- ...and more!

### A Modern Approach to Campaign Consulting



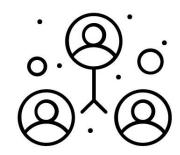
**EXPERT ADVISING** 



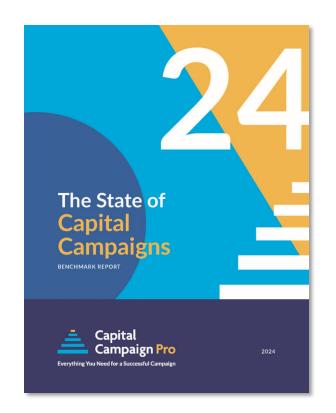
**ONLINE TOOLKIT** 



**EXCLUSIVE TRAININGS** 



**PEER SUPPORT** 



## **Questions?**

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